

Swiss Steel Group

Together. For a future that matters.

October 2024

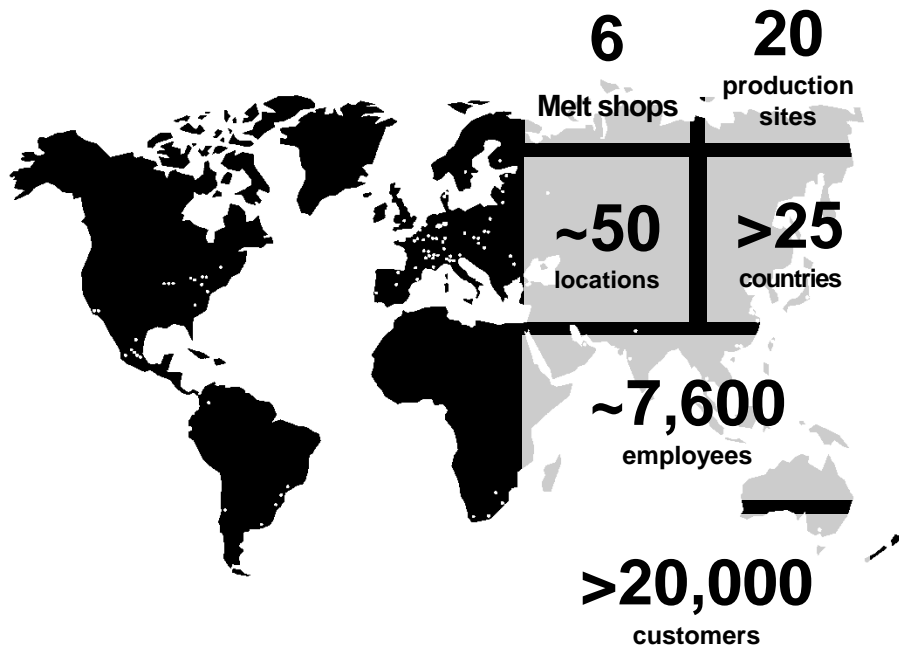




**We help shape a future
that matters. Because
progress is built on steel.**

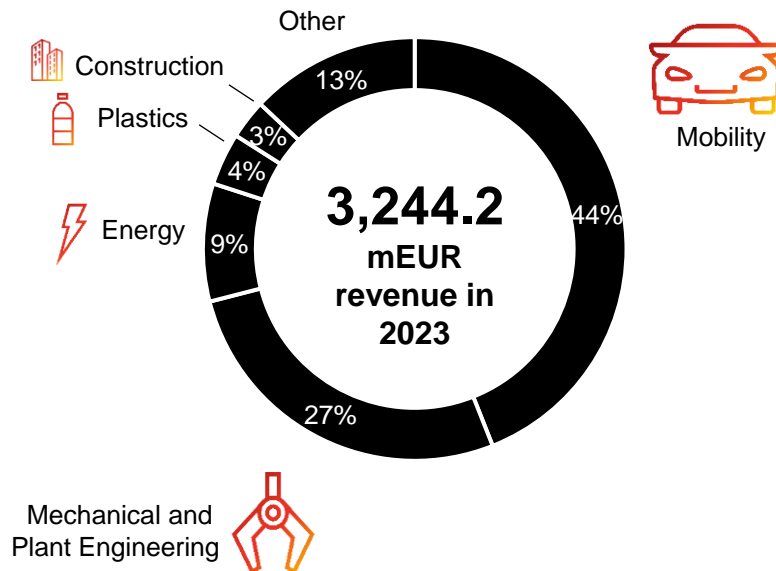
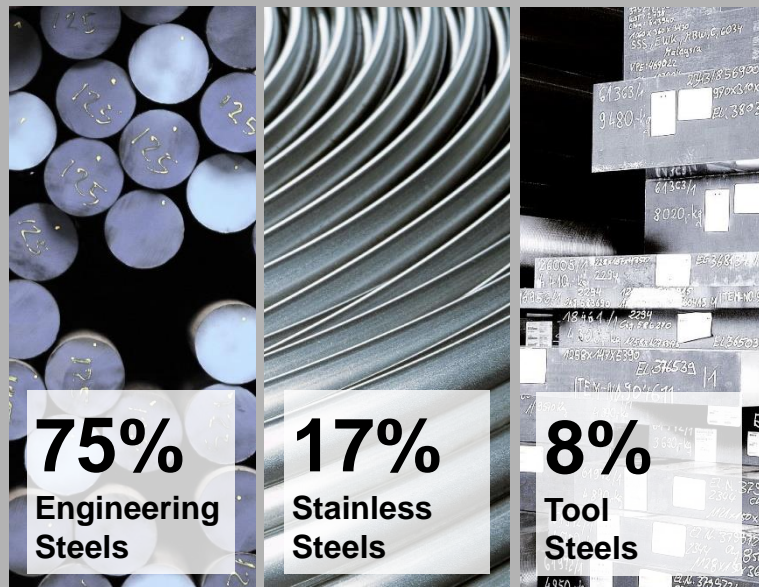
We are one of the world's leading providers of individual solutions of special long steel

Production Assets of Swiss Steel Group



As a leading player our offering includes steels in three product groups – shaping global industries

Swiss Steel Group: 1,375 kt sales volume in 2023



Our production processes range from scrap collection and assortment to producing black and bright materials



Scrap + alloy
assortment



Steel works



Re-melting
facilities



Forging



Rolling



Bars

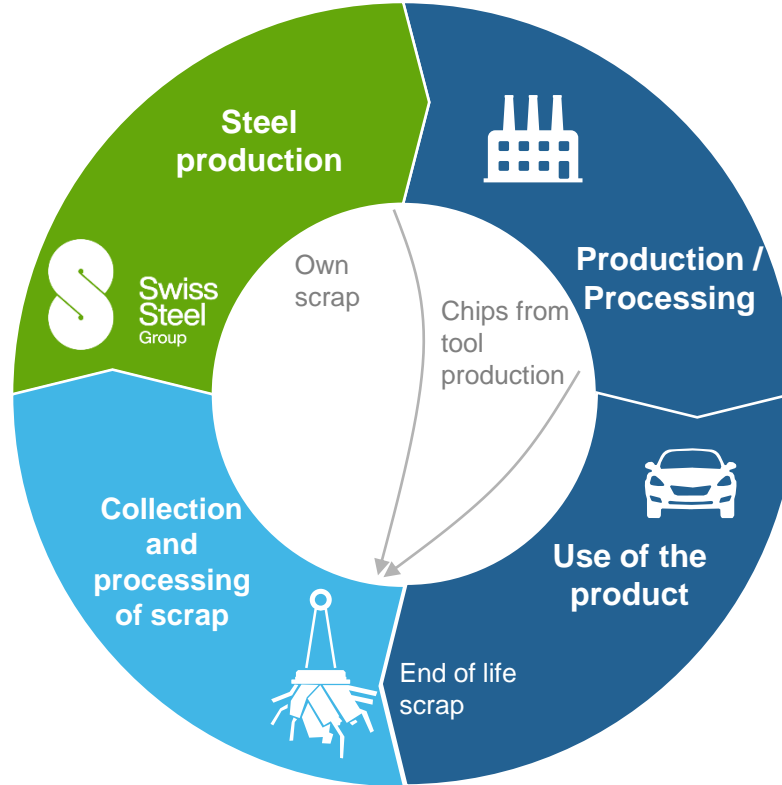


Rolled steel
and wire rod



Black and
bright material

Our use of scrap as a raw material shows: We are champions of Circular Economy



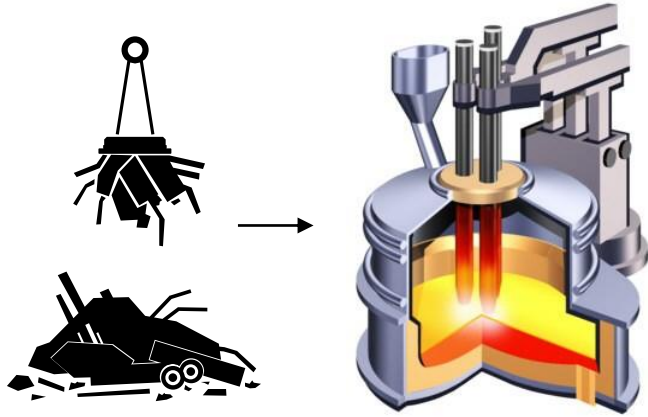
93%
Recycled metallic
input materials

~2 mn
Tons of scrap
per year¹

>100
Scrap types

Thanks to producing exclusively with scrap and to using decarbonized power, our products are ,green by nature‘

Steelmaking with electric arc furnace



Decarbonized electricity

~80%

Emissions (Scope 1+2)
kg CO₂ per ton of crude steel

Blast
Furnace
Route



2'200



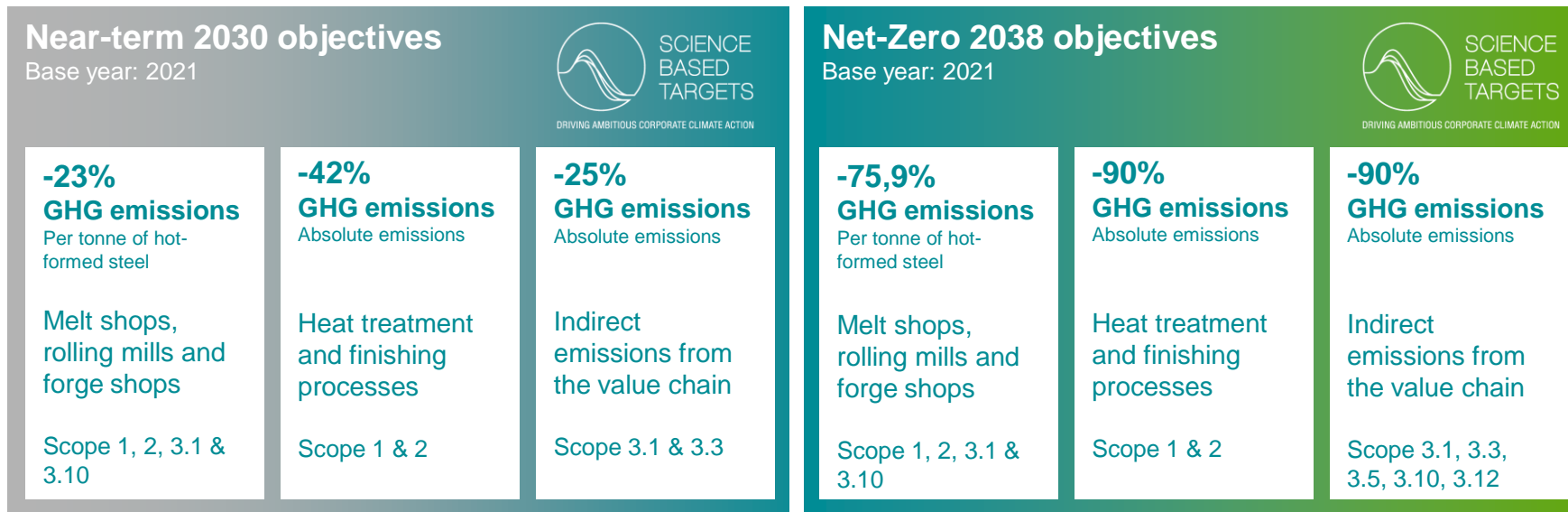
200



36

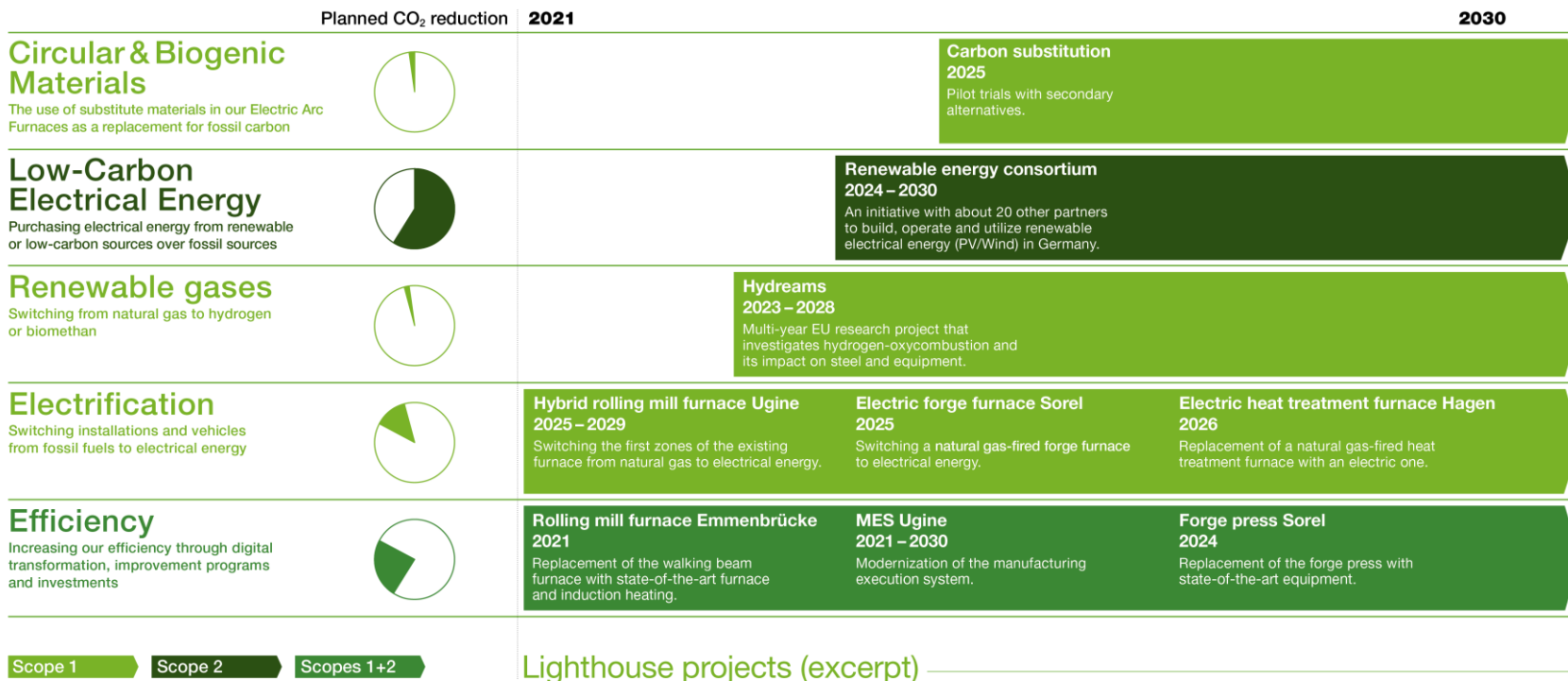


Swiss Steel Group is the first steelmaker to have validated decarbonization targets in line with the sectoral SBTi guidance



Decarbonization Roadmap

Scopes 1+2



Prestigious recognition – Swiss Steel Group wins the German Sustainability award in the category ‘Metal Industry’

The German Sustainability Award is the **largest and one of the most prestigious awards for sustainability** in Europe, widely recognized as a **symbol of excellence** in corporate responsibility and environmental stewardship.

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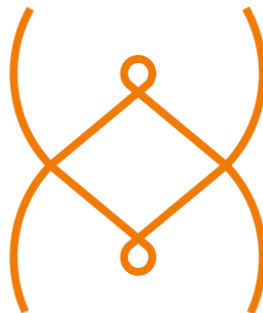
Strategy Program SSG 2025 – initiated to shape a leading and best-in-class Swiss Steel Group

Resilience and Profitability



The foundation for increased profitability and future growth is resilience. We will strengthen our **resilience by focusing on our core business and reassessing the future viability of our entities.**

Customer Centricity and Reliability



To enable growth, we must understand and anticipate the needs and challenges of our customers. We are creating **an integrated Swiss Steel Group that will increase efficiency and effectiveness**, above all to better serve our customers.

Innovation and Sustainability



Building on a strong foundation, Swiss Steel Group has the potential to **expand its market position in sustainable steel production.** As part of this, we empower our customers in their de-carbonization efforts to become leading sustainability champions.

Annual Results 2023 – Weak markets and significant one-time losses lead to negative result

Sales volume

1,375

kilotons
-17.3% vs. PY

Net revenue

3,244.2

million EUR
-19.9% vs PY

Adj. EBITDA

-40.9

million EUR
2022: EUR 217 million

Free Cash Flow

85.4

million EUR
2022: EUR -53.7 million

Net working capital

826.2

million EUR
-25.7% vs. PY

Net debt

828.6

million EUR
-2.3% vs. PY

Shareholders' equity

234.4

million EUR
-55.8% vs. PY

Employees

8,812

Headcount
-10.6% vs PY



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